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Secret History of

Kanban and Why it

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Success

Introduction to the  
Cycle Time

Scatterplot diagram  
Measuring Success  
in Agile Teams

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Development~~

~~Metrics You Should  
Use (But Don ' t) •~~

~~Catherine Swetel~~

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~~Agility E009:~~

~~Actionable Agile~~

~~Metrics Agile~~

~~Velocity and~~

~~Capacity Planning~~

~~Relationship How~~

~~Do You Measure A~~

~~Team? Agile~~

~~Interview Questions~~

~~Ep 1 Agile Velocity~~

~~—Stop Obsessing~~

~~about it! Agile~~

~~Metrics and Excel~~



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Template: (Scrum  
Metrics and KPI |  
VELOCITY, BURN  
DOWN CHART,  
DEFECT

LEAKAGE) Learn  
agile estimation in  
10 minutes

~~Understanding~~

~~Scrum Metrics :~~

~~Velocity, Burn down  
chart, Burn Up~~

~~Chart Dynamic~~

~~Warm Up Routine~~

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Follow Along

Measuring "Early  
and Often" in Agile  
(Lead and Cycle  
Time) Does

~~Velocity Matter in~~

~~Agile? Measuring~~

~~Value in a Scaled~~

~~Agile Environment~~

FUNDAMENTAL

AGILE METRICS |

BEST METRICS

THAT MATTER

Interview with

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Daniel Vacanti

Actionable Agile

Analytics Jira Cloud

Plugin

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Vacanti

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Scrum Metrics and

KPIs What is on

your Agile

Bookshelf Six

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Mistakes — Julia

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Agile Metrics to  
coach change (Live  
Webinar)~~

---

Actionable Agile  
Metrics For  
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This is a review of  
the 2015-2016  
Kindle version of  
the book,

“ Actionable Agile  
Metrics for  
Predictability: An

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Introduction.”  
Review summary:  
This book clearly  
explains flow

measures, and how  
to capture,  
calculate, apply, and  
verify them using  
their supporting  
assumptions.

---

Actionable Agile  
Metrics for

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represents the

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using the metrics of

flow for predictable

Lean-Agile

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defines the metrics  
and their

corresponding  
analytics needed to

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Vacanti, Daniel.

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“ When will it be  
done? ” That is  
probably the first  
question your  
customers ask you  
once you start  
working on  
something for them.

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Think about how many times you have been asked that question.

An Introduction

---

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Metrics for  
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Daniel S. Vacanti  
ActionableAgile™  
daniel@actionableagile.com

@danvacanti

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Metrics for

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metrics were first

introduced in 2015

when Daniel S.

Vacanti wrote a

book titled

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‘ Actionable Agile Metrics for Predictability ‘ . The main focus here was improving predictability in Agile projects and introducing metrics that could help provide these numbers. This was something the author felt Agile projects lacked

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Agile Metrics  
Previously and  
available metrics  
could not provide  
alone.  
Predictability

An Introduction

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What are Actionable  
Agile Metrics & 2  
Ways to Improve  
Them  
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manual been  
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and their  
corresponding  
analytics needed to  
achieve the



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expect.

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Metrics for

Predictability

Author: Daniel S.

Vacanti Created

Date: 3/1/2015

5:42:43 PM ...

# Read Online Actionable Agile Metrics

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Actionable Agile  
Metrics for  
Predictability

Actionable Agile  
provides a variety  
of world-class  
charts and  
simulations to  
analyze key flow  
metrics and to use  
your historical data  
to accurately  
forecast outcomes

# Read Online Actionable Agile Metrics For Predictability

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Actionable Agile  
Analytics – Helping  
you improving the  
flow ...  
This tool is based  
on the book  
"Actionable Agile  
Analytics for  
Predictability"  
which is the

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definitive guide to  
flow-based metrics  
and analytics.

Check out our  
introductory videos  
on our Youtube  
channel to learn  
more about some of  
the featured charts.

---

ActionableAgile for  
Jira - Agile Metrics  
| Atlassian ...

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PART FOUR -  
PUTTING IT ALL  
TOGETHER FOR  
PREDICTABILITY.

Chapter 13 - Pull  
Policies. Chapter 14  
- Introduction to  
Forecasting.

Chapter 15 - Some  
Thoughts on the  
Monte Carlo  
Method. Chapter 16  
- Getting Started  
with Flow Metrics

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PART FIVE - A  
CASE STUDY FOR  
PREDICTABILITY.

Chapter 17 -

Actionable Agile  
Metrics at Siemens  
Health ...

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Agile Metrics for  
Predictability |  
Leanpub

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Dan Vacanti, well known in the Kanban community, has just published the book Actionable Agile Metrics for Predictability, An Introduction. This is an amazing book which is very much relevant to TameFlow. I would have no hesitation to recommend this

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book as mandatory  
reading to anybody  
who is interested in  
TameFlow.

An Introduction

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Actionable Agile  
Metrics Review -  
Part 1: Flow and ...  
Agile metrics are an  
important part of an  
agile development  
team. They help  
measure



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Agile Metrics

development  
process, monitor  
productivity, work  
software quality, as  
well as

Introduction  
predictability and  
health of products  
and development  
team. Your insights  
about metrics will  
definitely a big help  
for  
teams/departments  
who just started

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using the Agile  
methodology.

Predictability

---

On Measurements –

applied actionable  
agile metrics for ...

On Measurements –

applied actionable  
agile metrics for  
predictability – Part

I Cost of Delay – a  
key economic

metric Dark matter,

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Agile Metrics and

S-Curve – project

planning with

Little 's Law and

adding a project

buffer to anticipate

risks

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Unleash

predictability by

using Actionable

Agile Metrics ...

ActionableAgile

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Metrics for

Predictability: An

Introduction by

Daniel S. Vacanti

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Customer reviews:

Actionable Agile  
Metrics For ...

After having read  
Dan Vacanti ' s book  
on Actionable Agile  
Metrics for  
Predictability I  
decided to put my  
learnings into

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practice and teamed up with a Scrum Master of a team that recently started...

"When will it be done?" That is probably the first question your customers ask you once you start

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Agile Metrics

working on something for them.

Think about how many times you

have been asked

that question. How

many times have

you ever actually

been right? We can

debate all we want

whether this is a

fair question to ask

given the

tremendous amount



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of uncertainty in knowledge work, but the truth of the matter is that our customers are going to inquire about completion time whether we like it or not. Which means we need to come up with an accurate way to answer them. The problem is that the

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forecasting tools that we currently utilize have made us ill-equipped to provide accurate answers to reasonable customer questions. Until now. Topics Include Why managing for flow is the best strategy for predictability- including an

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For Predictability  
An Introduction

Introduction to Little's Law and its implications for flow. A definition of the basic metrics of flow and how to properly visualize those metrics in analytics like Cumulative Flow Diagrams and Scatterplots. Why your process policies are the

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potentially the  
biggest reason that  
you are  
unpredictable.

An Introduction

The definitive guide  
on Lean-Agile  
forecasting that  
gives you all the  
tools you need in  
order to answer  
your customers'  
most important  
question.

# Read Online Actionable Agile Metrics

Summary Agile Metrics in Action is a rich resource for agile teams that aim to use metrics to objectively measure performance. You'll learn how to gather data that really counts, along with how to effectively analyze and act upon the results.

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Purchase of the print book includes a free eBook in PDF, Kindle, and ePub formats from Manning Publications.

About the Book The iterative nature of agile development is perfect for experience-based, continuous improvement.

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Tracking systems, test and build tools, source control, continuous integration, and other built-in parts of a project lifecycle throw off a wealth of data you can use to improve your products, processes, and teams. The question is, how to

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do it? Agile Metrics  
in Action teaches  
you how. This  
practical book is a  
rich resource for an  
agile team that aims  
to use metrics to  
objectively measure  
performance. You'll  
learn how to gather  
the data that really  
count, along with  
how to effectively  
analyze and act



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Agile Metrics  
upon the results.

Along the way,  
you'll discover  
techniques all team  
members can use  
for better individual  
accountability and  
team performance.

Practices in this  
book will work with  
any development  
process or tool  
stack. For code-  
based examples,

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this book uses  
Groovy, Grails, and  
MongoDB. What's  
Inside Use the data  
you generate every  
day from CI and  
Scrum Improve  
communication,  
productivity,  
transparency, and  
morale Objectively  
measure  
performance Make  
metrics a natural

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Agile Metrics  
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Predictability  
An Introduction

byproduct of your development process About the Author Christopher Davis has been a software engineer and team leader for over 15 years. He has led numerous teams to successful delivery using agile methodologies.

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MEASURING

AGILE TEAMS

Measuring agile  
performance

Observing a live  
project PART 2

COLLECTING AND  
ANALYZING YOUR  
TEAM'S DATA

Trends and data  
from project-  
tracking systems

Trends and data  
from source control

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Trends and data  
from CI and  
deployment servers  
Data from your  
production systems

PART 3 APPLYING  
METRICS TO  
YOUR TEAMS,  
PROCESSES, AND  
SOFTWARE

Working with the  
data you're  
collecting: the sum  
of the parts

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Measuring the  
technical quality of  
your software

Publishing metrics

Measuring your  
team against the  
agile principles

Create Thriving,  
High-Performing  
Teams and  
Organizations with  
Scrumban

Scrumban allows

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An Introduction

you to use Kanban  
as a catalyst for  
increasingly  
valuable changes to  
your existing  
software  
development  
processes,  
amplifying and  
expanding upon  
Scrum ' s benefits.  
Now, there ' s a  
definitive guide to  
Scrumban that

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explains what it is  
(and isn't), how  
and why it works,  
and how to use it to  
improve both team  
and organizational  
performance.

Comprehensive,  
coherent, and  
practical, The  
Scrumban

[R]Evolution will  
help you  
incrementally apply



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proven Lean/Agile principles to get what matters most: pragmatic, bottom-line results.

Pioneering

Scrumban coach

Ajay Reddy

clarifies

Scrumban 's core

concepts and

principles, and

illuminates their

application through

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real-life examples.

He takes you from the absolute basics through sustainable adoption, and from choosing metrics to advanced forecasting and adaptive management.

Whatever your role in the organization, this essential guide liberates you to

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Agile Kanban

systems based on

your unique

challenges – and to

solve delivery

problems and

improvement

stagnation you

haven't been able

to solve with Scrum

alone. Discover how

Scrumban can help

you reignite stalled

Agile initiatives

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Clarify crucial  
relationships  
between purpose,  
values, and  
performance

Quickly develop  
shared

understanding in  
and across teams

Use Scrumban to  
better manage

Product

Owner/Customer  
expectations

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Improve the rollout  
of Scrum in any  
team using  
Scrumban Use

Scrumban and let  
real improvements  
spread with least  
resistance Use the  
right metrics to gain  
insight, track  
progress, and  
improve forecasting  
Take advantage of  
Scrumban ' s

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Advanced Metrics

capabilities as you  
gain experience

Develop leaders to  
successfully guide

your Agile

initiatives Integrate

modeling to reliably

refine your

forecasting and

decision-making

Corey Ladas'

groundbreaking

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paper "ScrumBan"

has captured the imagination of the software development world.

Scrum and agile

methodologies have helped software development teams

organize and

become more

efficient. Lean

methods like

kanban can extend

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Agile Metrics.

Kanban also provides a powerful mechanism to identify process improvement opportunities. This book covers some of the metrics and day-to-day management techniques that make continuous improvement an



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achievable outcome  
in the real world.

ScrumBan the book  
provides a series of  
essays that give  
practitioners the  
background needed  
to create more  
robust practices  
combining the best  
of agile and lean.

Velocity is the most  
commonly used

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metric in agile  
software delivery.

It is also perhaps  
the least effective  
metrics in agile  
software delivery.

In "Escape  
Velocity", Doc  
Norton makes the  
topic of tracking  
data entertaining  
and shows us how  
to be more effective  
in the pursuit of

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excellent software.

For

This book tells of  
one company's need  
for a measurable,

controllable

software process

and of the very

professional effort

in the company

mounted to meet

that need.

Summary Software

*Page 67/89*

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Development

Metrics is a

handbook for

anyone who needs

to track and guide

software

development and

delivery at the team

level, such as

project managers

and team leads.

New development

practices, including

"agile"

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methodologies like

Scrum, have

redefined which

measurements are

most meaningful

and under what

conditions you can

benefit from them.

This practical book

identifies key

characteristics of

organizational

structure, process

models, and

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Agile Metrics

development methods so that you can select the appropriate metrics for your team. It

describes the uses, mechanics, and common abuses of a number of metrics that are useful for steering and for monitoring process improvement. The insights and

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techniques in this book are based entirely on field experience.

Purchase of the print book includes a free eBook in PDF, Kindle, and ePub formats from Manning Publications. About the Book When driving a car, you are less likely to

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speed, run out of gas, or suffer engine failure because of the measurements the car reports to you about its condition. Development teams, too, are less likely to fail if they are measuring the parameters that matter to the success of their



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Agile Metrics  
For  
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Development  
Metrics teaches you  
how to gather,  
analyze, and  
effectively use the  
metrics that define  
your organizational  
structure, process  
models, and  
development  
methods. The

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insights and

examples in this

book are based

entirely on field

experience. You'll

learn practical

techniques like

building tools to

track key metrics

and developing data-

based early warning

systems. Along the

way, you'll learn

which metrics align

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with different  
development  
practices, including  
traditional and  
adaptive methods.

No formal  
experience with  
developing or  
applying metrics is  
assumed. What's  
Inside Identify the  
most valuable  
metrics for your  
team and process

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Differentiate

"improvement" from

"change" Learn to

interpret and apply

the data you gather

Common pitfalls and

anti-patterns About

the Author Dave

Nicolette is an

organizational

transformation

consultant, team

coach, and trainer.

Dave is active in

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the agile and lean  
software

communities. Table  
of Contents Making

metrics useful

Metrics for steering

Metrics for

improvement

Putting the metrics

to work Planning

predictability

Reporting outward

and upward

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Today 's IT

workers are

drowning in nonstop

requests for time,

days filled to the

brim with meetings,

and endless nights

spent heroically

fixing the latest

problems. This

churn and burn is

creating a

workforce

constantly on the

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edge of burnout. In this timely book, IT time management expert Dominica DeGrandis reveals the real crime of the century—time theft, one of the most costly factors impacting enterprises in their day-to-day operations. Through simple solutions

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that make work visible, Degrandis helps people round up the five thieves of time and take back their lives with timesaving solutions. Chock-full of exercises, takeaways, real-world examples, colorful diagrams, and an easy-going writing style,



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readers will quickly learn effective practices to create high-performing workflows within an organization.

Practical Guidance  
and Inspiration for  
Launching,  
Sustaining, or  
Improving Any  
Agile Enterprise  
Transformation

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Initiative As long-time competitive advantages disappear, astute executives and change agents know they must achieve true agile transformation. In *Unlocking Agility*, Jorgen Hesselberg reveals what works, what doesn't, and how to overcome

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the daunting  
obstacles. Distilling  
10+ years of  
experience leading  
agile transformation  
in the enterprise,  
Hesselberg guides  
you on jumpstarting  
change, sustaining  
momentum, and  
executing superbly  
on customer  
commitments as  
you move forward.

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He helps you identify appropriate roles for consultants, optimize organizational structures, set realistic expectations, and measure against them. He shares first-hand accounts from pioneering transformation

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leaders at firms including Intel, Nokia, Salesforce.com, Spotify, and many more.

- Balance building the right thing, the right way, at the right speed
- Design a holistic transformation strategy using five dimensions of agility: Technology,

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Organizational

Design, People,

Leadership, and

Culture • Promote

agile skills,

knowledge, and

abilities throughout

your workforce •

Incorporate

powerful leadership

models, including

Level 5, Teal, and

Beyond Budgeting

- Leverage

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business agility

metrics to affect

norms and change

organizational

culture • Establish

your Agile Working

Group, the engine

of agile

transformation •

Define operating

models and

strategic roadmaps

for unlocking

agility, and track

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Agile Metrics You

already know agile

transformation is

essential. Now,

discover how to

customize your

strategy, execute

on it in your

environment, and

achieve it.

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